

## APPENDIX A

### FISCAL 2010 OPERATING BUDGET

DEPARTMENT	FISCAL 2007 BUDGETED	FISCAL 2008 BUDGETED	FISCAL 2008 EXPENDED	FISCAL 2009 BUDGETED	FISCAL 2010 RECOMM'D
<b>ADMINISTRATION</b>					
<b>Moderator</b>					
Personal Services	573	573	552	573	573
<b>Total</b>	<b>\$573</b>	<b>\$573</b>	<b>\$552</b>	<b>\$573</b>	<b>\$573</b>
<b>Selectmen</b>					
Personal Services	5,500	5,500	5,417	5,500	5,500
General Expenses	62,618	64,050	62,048	61,450	61,450
<b>Total</b>	<b>\$68,118</b>	<b>\$69,550</b>	<b>\$67,465</b>	<b>\$66,950</b>	<b>\$66,950</b>
<b>Town Manager</b>					
Personal Services	120,000	125,000	125,000	128,750	128,750
Town Hall Clerical	202,632	184,692	184,384	191,093	188,886
General Expenses	35,050	39,150	39,150	39,900	43,400
<b>Total</b>	<b>\$357,682</b>	<b>\$348,842</b>	<b>\$348,534</b>	<b>\$359,743</b>	<b>\$361,036</b>
<b>Advisory Committee</b>					
General Expenses	345	345	169	345	345
Reserve Fund	100,000	100,000	99,967	100,000	100,000
<b>Total</b>	<b>\$100,345</b>	<b>\$100,345</b>	<b>\$100,136</b>	<b>\$100,345</b>	<b>\$100,345</b>
<b>Director of Finance</b>					
Personal Expenses	123,676	128,955	128,955	132,587	130,383
General Expenses	28,948	31,850	31,352	29,193	29,193
<b>Total</b>	<b>\$152,624</b>	<b>\$160,805</b>	<b>\$160,307</b>	<b>\$161,780</b>	<b>\$159,576</b>
<b>Board of Assessors</b>					
Personal Expenses	143,600	152,645	152,498	160,382	163,193
General Expenses	27,655	35,355	33,084	33,780	29,680
<b>Total</b>	<b>\$171,255</b>	<b>\$188,000</b>	<b>\$185,582</b>	<b>\$194,162</b>	<b>\$192,873</b>
<b>Treasurer/Collector</b>					
Personal Expenses	146,597	155,783	156,133	160,237	163,717
General Expenses	41,486	40,985	40,426	38,865	36,665
<b>Total</b>	<b>\$188,083</b>	<b>\$196,768</b>	<b>\$196,559</b>	<b>\$199,102</b>	<b>\$200,382</b>

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<b>Legal Services</b>					
Town Counsel Services	260,420	248,460	248,459	150,000	160,000
<b>Total</b>	<b>\$260,420</b>	<b>\$248,460</b>	<b>\$248,459</b>	<b>\$150,000</b>	<b>\$160,000</b>
<b>Town Clerk</b>					
Personal Services - Elected	78,016	80,376	73,483	82,027	76,439
General Expenses	11,125	10,010	9,780	8,890	8,825
<b>Total</b>	<b>\$89,141</b>	<b>\$90,386</b>	<b>\$83,263</b>	<b>\$90,917</b>	<b>\$85,264</b>
<b>Conservation Commission</b>					
General Expenses	37,374	31,910	31,425	31,260	29,697
<b>Total</b>	<b>\$37,374</b>	<b>\$31,910</b>	<b>\$31,425</b>	<b>\$31,260</b>	<b>\$29,697</b>
<b>Planning Board</b>					
Personal Services	0	0	0	54,892	54,795
General Expenses	14,450	25,050	25,035	14,750	11,034
<b>Total</b>	<b>\$14,450</b>	<b>\$25,050</b>	<b>\$25,035</b>	<b>\$69,642</b>	<b>\$65,829</b>
<b>Zoning Board of Appeals</b>					
General Expenses	3,025	2,560	634	2,260	2,135
<b>Total</b>	<b>\$3,025</b>	<b>\$2,560</b>	<b>\$634</b>	<b>\$2,260</b>	<b>\$2,135</b>
<b>Town Reports</b>					
General Expenses	15,000	15,000	14,907	13,000	13,000
<b>Total</b>	<b>\$15,000</b>	<b>\$15,000</b>	<b>\$14,907</b>	<b>\$13,000</b>	<b>\$13,000</b>
<b>Parking Clerk</b>					
General Expenses	1,800	1,200	1,200	1,200	1,200
<b>Total</b>	<b>\$1,800</b>	<b>\$1,200</b>	<b>\$1,025</b>	<b>\$1,200</b>	<b>\$1,200</b>
<b>Unclassified</b>					
Audit of Accounts	12,000	12,000	12,000	12,000	12,000
S.S. Coalition	4,000	4,000	4,000	4,000	4,000
Water Purchase	30,000	30,000	29,023	30,000	30,000
<b>Total</b>	<b>\$46,000</b>	<b>\$46,000</b>	<b>\$45,023</b>	<b>\$46,000</b>	<b>\$46,000</b>
<b>ADMINISTRATIVE TOTAL</b>	<b>\$1,505,890</b>	<b>\$1,525,449</b>	<b>\$1,508,906</b>	<b>\$1,486,934</b>	<b>\$1,484,860</b>

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<b><u>PUBLIC SAFETY</u></b>					
<b>Police Department</b>					
Personal Services	1,686,956	1,804,267	1,797,487	1,793,273	1,766,526
General Expenses	112,738	120,195	120,082	105,200	105,200
<b>Total</b>	<b>\$1,799,694</b>	<b>\$1,924,462</b>	<b>\$1,917,569</b>	<b>\$1,898,473</b>	<b>\$1,871,726</b>
<b>Fire Department</b>					
Personal Services	1,617,808	1,668,279	1,636,050	1,704,502	1,729,949
General Expenses	165,295	193,095	186,447	195,710	196,560
Hydrant Services	87,120	17,120	14,329	17,120	17,120
<b>Total</b>	<b>\$1,870,223</b>	<b>\$1,878,494</b>	<b>\$1,836,826</b>	<b>\$1,917,332</b>	<b>\$1,943,629</b>
<b>Building Commissioner</b>					
Personal Services	71,209	72,778	72,058	73,909	74,109
General Expenses	5,250	5,250	5,250	4,700	4,700
<b>Total</b>	<b>\$76,459</b>	<b>\$78,028</b>	<b>\$77,308</b>	<b>\$78,609</b>	<b>\$78,809</b>
<b>Gas &amp; Plumbing Inspector</b>					
General Expenses	10,000	10,000	9,460	9,500	9,500
<b>Total</b>	<b>\$10,000</b>	<b>\$10,000</b>	<b>\$9,460</b>	<b>\$9,500</b>	<b>\$9,500</b>
<b>Weights &amp; Measures</b>					
Personal Services	2,678	2,678	2,678	2,758	2,758
General Expenses	450	0	0	0	200
<b>Total</b>	<b>\$3,128</b>	<b>\$2,678</b>	<b>\$2,678</b>	<b>\$2,758</b>	<b>\$2,958</b>
<b>Wiring Inspector</b>					
General Expenses	17,500	17,950	17,912	18,014	18,014
<b>Total</b>	<b>\$17,500</b>	<b>\$17,950</b>	<b>\$17,912</b>	<b>\$18,014</b>	<b>\$18,014</b>
<b>Civil Defense</b>					
Salaries & Expenses	5,350	7,850	7,850	5,350	5,100
<b>Total</b>	<b>\$5,350</b>	<b>\$7,850</b>	<b>\$7,850</b>	<b>\$5,350</b>	<b>\$5,100</b>

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<b>Harbormaster</b>					
Personal Services	61,623	64,435	63,935	65,905	67,136
General Expenses	8,050	9,400	9,400	7,900	7,900
<b>Total</b>	<b>\$69,673</b>	<b>\$73,835</b>	<b>\$73,335</b>	<b>\$73,805</b>	<b>\$75,036</b>
<b>Shellfish</b>					
Personal Services	500	500	500	500	475
<b>Total</b>	<b>\$500</b>	<b>\$500</b>	<b>\$500</b>	<b>\$500</b>	<b>\$475</b>
<b>PUBLIC SAFETY TOTAL</b>	<b>\$3,852,527</b>	<b>\$3,993,797</b>	<b>\$3,943,438</b>	<b>\$4,004,341</b>	<b>\$4,005,247</b>
<b><u>EDUCATION</u></b>					
<b>Cohasset Schools</b>					
Salaries & Expenses	12,914,714	13,686,400	13,679,616	14,316,397	14,713,000
<b>Total</b>	<b>\$12,914,714</b>	<b>\$13,686,400</b>	<b>\$13,679,616</b>	<b>\$14,316,397</b>	<b>\$14,713,000</b>
<b>South Shore VocTech</b>					
Vocational Assessment	105,910	144,752	144,752	133,028	75,529
<b>Total</b>	<b>\$105,910</b>	<b>\$144,752</b>	<b>\$144,752</b>	<b>\$133,028</b>	<b>\$75,529</b>
<b>EDUCATION TOTAL</b>	<b>\$13,020,624</b>	<b>\$13,831,152</b>	<b>\$13,824,368</b>	<b>\$14,449,425</b>	<b>\$14,788,529</b>
<b><u>PUBLIC WORKS/FACILITIES</u></b>					
<b>Department of Public Works</b>					
Personal Services	718,166	745,113	745,113	764,970	767,822
General Expenses	185,395	194,400	193,397	197,590	202,850
Other Appropriations	427,473	425,110	402,628	433,110	413,800
<b>Total</b>	<b>\$1,331,034</b>	<b>\$1,364,623</b>	<b>\$1,341,138</b>	<b>\$1,395,670</b>	<b>\$1,384,472</b>
<b>Snow &amp; Ice</b>					
General Expenses	51,437	76,000	150,862	76,300	100,000
<b>Total</b>	<b>\$51,437</b>	<b>\$76,000</b>	<b>\$150,862</b>	<b>\$76,300</b>	<b>\$100,000</b>
<b>Street Lighting</b>					
General Expenses	64,219	69,801	69,801	70,000	70,000
<b>Total</b>	<b>\$64,219</b>	<b>\$69,801</b>	<b>\$69,801</b>	<b>\$70,000</b>	<b>\$70,000</b>
<b>Building Maintenance</b>					
Personal Services	224,694	245,896	245,896	250,227	248,690
General Expenses	301,718	391,000	390,915	357,300	348,300
<b>Total</b>	<b>\$526,412</b>	<b>\$636,896</b>	<b>\$636,811</b>	<b>\$607,527</b>	<b>\$596,990</b>
<b>DPW/FACILITIES TOTAL</b>	<b>\$1,973,102</b>	<b>\$2,147,320</b>	<b>\$2,198,612</b>	<b>\$2,149,497</b>	<b>\$2,151,462</b>

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<b><u>HEALTH &amp; WELFARE</u></b>					
<b>Board of Health</b>					
Personal Services	123,102	126,785	125,395	129,782	124,535
General Expenses	8,350	8,350	8,351	6,150	4,600
<b>Total</b>	<b>\$131,452</b>	<b>\$135,135</b>	<b>\$133,746</b>	<b>\$135,932</b>	<b>\$129,135</b>
<b>Elder Affairs</b>					
Personal Services	138,829	154,578	149,335	158,149	158,149
General Expenses	42,510	39,400	33,553	38,400	34,350
<b>Total</b>	<b>\$181,339</b>	<b>\$193,978</b>	<b>\$182,888</b>	<b>\$196,549</b>	<b>\$192,499</b>
<b>Veterans Services</b>					
Personal Services	1,600	1,600	1,467	1,600	0
General Expenses	225	100	0	100	1,700
<b>Total</b>	<b>\$1,825</b>	<b>\$1,700</b>	<b>\$1,467</b>	<b>\$1,700</b>	<b>\$1,700</b>
<b>HEALTH &amp; WEL. TOTAL</b>	<b>\$314,616</b>	<b>\$330,813</b>	<b>\$318,101</b>	<b>\$334,181</b>	<b>\$323,334</b>
<b><u>CULTURE &amp; RECREATION</u></b>					
<b>Library Services</b>					
Personal Services	361,450	377,776	377,179	398,085	395,083
General Expenses	110,085	108,118	108,118	98,104	88,410
<b>Total</b>	<b>\$471,535</b>	<b>\$485,894</b>	<b>\$485,297</b>	<b>\$496,189</b>	<b>\$483,493</b>
<b>Recreation</b>					
Personal Services	121,946	134,727	134,726	126,695	123,293
General Expenses	6,380	6,680	6,679	5,905	2,677
<b>Total</b>	<b>\$128,326</b>	<b>\$141,407</b>	<b>\$141,405</b>	<b>\$132,600</b>	<b>\$125,970</b>
<b>Common Historical Commission</b>					
General Expenses	100	0	100	100	100
<b>Total</b>	<b>\$100</b>	<b>\$0</b>	<b>\$100</b>	<b>\$100</b>	<b>\$100</b>
<b>Historical Preservation</b>					
Personal Services	800	800	800	800	800
General Expenses	200	100	93	100	100
<b>Total</b>	<b>\$1,000</b>	<b>\$900</b>	<b>\$893</b>	<b>\$900</b>	<b>\$900</b>
<b>Celebrations</b>					
General Expenses	5,000	5,000	5,000	5,000	5,000
<b>Total</b>	<b>\$5,000</b>	<b>\$5,000</b>	<b>\$5,000</b>	<b>\$5,000</b>	<b>\$5,000</b>
<b>CUL. &amp; REC. TOTAL</b>	<b>\$605,961</b>	<b>\$633,201</b>	<b>\$632,695</b>	<b>\$634,789</b>	<b>\$615,463</b>

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<b><u>DEBT SERVICE</u></b>					
Non-Excluded Principle	1,195,005	1,327,727	1,242,593	1,208,413	1,099,789
Non-Excluded Interest	415,323	425,844	374,349	558,132	541,015
Excluded Principle	1,543,826	1,871,830	1,871,830	1,609,820	1,588,365
Excluded Interest	1,388,817	1,171,128	1,171,128	884,461	863,558
<b>DEBT SERVICE TOTAL</b>	<b>\$4,542,971</b>	<b>\$4,796,529</b>	<b>\$4,659,900</b>	<b>\$4,260,826</b>	<b>\$4,092,727</b>
<b><u>BENEFITS &amp; INSURANCE</u></b>					
<b>Pensions</b>					
County Assessment	1,105,000	1,126,111	1,126,111	1,123,165	1,224,487
<b>Total</b>	<b>\$1,105,000</b>	<b>\$1,126,111</b>	<b>\$1,126,111</b>	<b>\$1,123,165</b>	<b>\$1,224,487</b>
<b>Worker's Compensation</b>					
General Expenses	80,000	92,000	86,754	92,000	92,000
<b>Total</b>	<b>\$80,000</b>	<b>\$92,000</b>	<b>\$86,754</b>	<b>\$92,000</b>	<b>\$92,000</b>
<b>Unemployment</b>					
General Expenses	30,109	36,740	36,740	40,000	5,000
<b>Total</b>	<b>\$30,109</b>	<b>\$36,740</b>	<b>\$36,740</b>	<b>\$40,000</b>	<b>\$5,000</b>
<b>Health Insurance</b>					
General Expenses	2,157,500	2,500,000	2,313,400	2,580,000	2,786,400
<b>Total</b>	<b>\$2,157,500</b>	<b>\$2,500,000</b>	<b>\$2,313,400</b>	<b>\$2,580,000</b>	<b>\$2,786,400</b>
<b>Life Insurance</b>					
General Expenses	9,000	11,000	7,244	9,000	9,000
<b>Total</b>	<b>\$9,000</b>	<b>\$11,000</b>	<b>\$7,244</b>	<b>\$9,000</b>	<b>\$9,000</b>
<b>Medicare</b>					
General Expenses	200,000	220,249	220,248	226,000	237,300
<b>Total</b>	<b>\$200,000</b>	<b>\$220,249</b>	<b>\$220,248</b>	<b>\$226,000</b>	<b>\$237,300</b>
<b>Property &amp; Liability Ins.</b>					
General Expenses	218,000	236,200	235,161	236,000	231,000
<b>Total</b>	<b>\$218,000</b>	<b>\$236,200</b>	<b>\$235,161</b>	<b>\$236,000</b>	<b>\$231,000</b>
<b>BENEFITS &amp; INS. TOTAL</b>	<b>\$3,799,609</b>	<b>\$4,222,300</b>	<b>\$4,025,658</b>	<b>\$4,306,165</b>	<b>\$4,585,187</b>

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<b><u>ENTERPRISE FUNDS</u></b>					
<b>Central Cohasset Sewer</b>					
General Expenses	538,706	624,897	679,328	624,775	789,228
Depreciation/Capital	-62,000	0	0	30,000	100,000
Indirect Expenses	54,312	22,536	22,536	32,818	34,776
Debt Service	58,550	60,137	56,474	60,137	73,725
<b>Total</b>	<b>\$589,568</b>	<b>\$707,570</b>	<b>\$758,338</b>	<b>\$747,730</b>	<b>\$997,729</b>
<b>North Cohasset Sewer</b>					
General Expenses	155,490	179,210	153,003	165,178	238,026
Depreciation/Capital	52,750	71,362	71,362	97,419	65,000
Indirect Expenses	20,085	20,688	20,688	11,529	13,590
<b>Total</b>	<b>\$228,325</b>	<b>\$271,260</b>	<b>\$245,053</b>	<b>\$274,126</b>	<b>\$316,616</b>
<b>Water Enterprise Fund</b>					
General Expenses	1,188,600	1,207,600	1,094,361	1,236,100	1,722,600
Capital Outlay	0	0	0	0	0
Town Hall Services	32,000	32,000	32,000	32,000	32,000
Debt Service - Principle	777,159	857,070	1,017,069	1,022,443	1,480,040
Debt Service - Interest	695,391	898,930	894,607	1,148,000	1,215,863
<b>Total</b>	<b>\$2,693,150</b>	<b>\$2,995,600</b>	<b>\$3,038,037</b>	<b>\$3,438,543</b>	<b>\$4,450,503</b>
<b>ENTERPRISE TOTAL</b>	<b>\$3,511,043</b>	<b>\$3,974,430</b>	<b>\$4,041,428</b>	<b>\$4,460,399</b>	<b>\$5,764,848</b>
<b>GRAND TOTAL</b>	<b>\$33,126,343</b>	<b>\$35,454,991</b>	<b>\$35,153,106</b>	<b>\$36,086,557</b>	<b>\$37,811,657</b>